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OVERVIEW: •Massachusetts Medicaid medical director for three years, with clinical oversight for 1.6m members and 40% of state budget •Federal health center physician executive for \$100m Medical Affairs budget •14 years of clinical experience with expertise in Value-Based Care, Quality, and award-winning Medical Communication

EXPERIENCE

Independent Consultant (New York, NY)

(Consultant, 2017-present)

•Advise on payer and regulatory perspective on new drugs, devices, and scope of service •Evaluate strength of clinical effectiveness data including use of patient-reported outcome measures or quality of life measures

Community Healthcare Network (New York, NY)

(Chief Medical Officer and Vice President of Medical Affairs, 2018-2019)

•Medical Affairs leadership for NCQA-certified medical home (PCMH) Federally Qualified Health Center (FQHC) with \$100m budget, 15+ sites, >700 staff, 85,000 patients with subspecialty care including pharmacy, psychiatry, dental, vision, women's health, pediatrics, nutrition •Opening of a 340B pharmacy •Oversight of all changes to institutional formulary •Opening of behavioral health site integrated with primary care •Annual quality reporting to Uniform Data System (UDS) •Revised operating hours for optimized revenue stream

Massachusetts General Hospital/Harvard Medical School (Boston, MA)

(Staff/Member of Faculty, 2017-2018)

•Principal Investigator on community health grant for reducing disparities in adult coronary artery disease per Culture of Health •Provided pediatric clinical care in coordination with maternal health •Wrote protocols

MassHealth/University of Massachusetts Medical School

(Associate Medical Director, 2013-2016)

•Led MassHealth ACO (Accountable Care Organization) quality strategy and measure slate development for successful bid for \$1.8b in new funding from CMS •Led state-wide stakeholder engagement for DSRIP (Delivery System Reform Incentive Payment program) with oversight of cross-functional teams in matrixed setting •Provided oversight of managed care organizations within MassHealth •Conducted cost effectiveness analyses for new devices, pharmaceuticals, and procedures •Led Children's High Risk Asthma Bundled Payment initiative for MassHealth •Evaluated behavioral health screening tools for primary care •Expert witness for grand jury trial

Boston Children's Hospital/Harvard Medical School (Boston, MA)

(Staff/Instructor, 2007-2016)

•Led pharmacy protocol implementation for inpatient service •Contributed to redesign of electronic discharge template in EPIC •Invited consultant to Connecticut Department of Public Health on special needs population

EDUCATION

Harvard School of Public Health (Boston, MA), Master in Public Health, June 2007

Harvard Pediatric Health Services Research Fellowship/Boston Children's Hospital, Fellowship, June 2007

Baylor College of Medicine/Texas Children's Hospital (Houston, TX), Residency, June 2005

Aga Khan University Medical College (Karachi, Pakistan), Medical Doctor, October 2000

CERTIFICATIONS & LICENSES (active): Board Certified in Pediatrics, Medical License, New York & Massachusetts,

HONORS & AWARDS (selected): LinkedIn "Top Voice" 2017 & 2018, Presidential Recognition for Community Service 2014, Health Advocate of the Year 2012, Ranked #3 for Becker's Women's Leadership podcast 2019